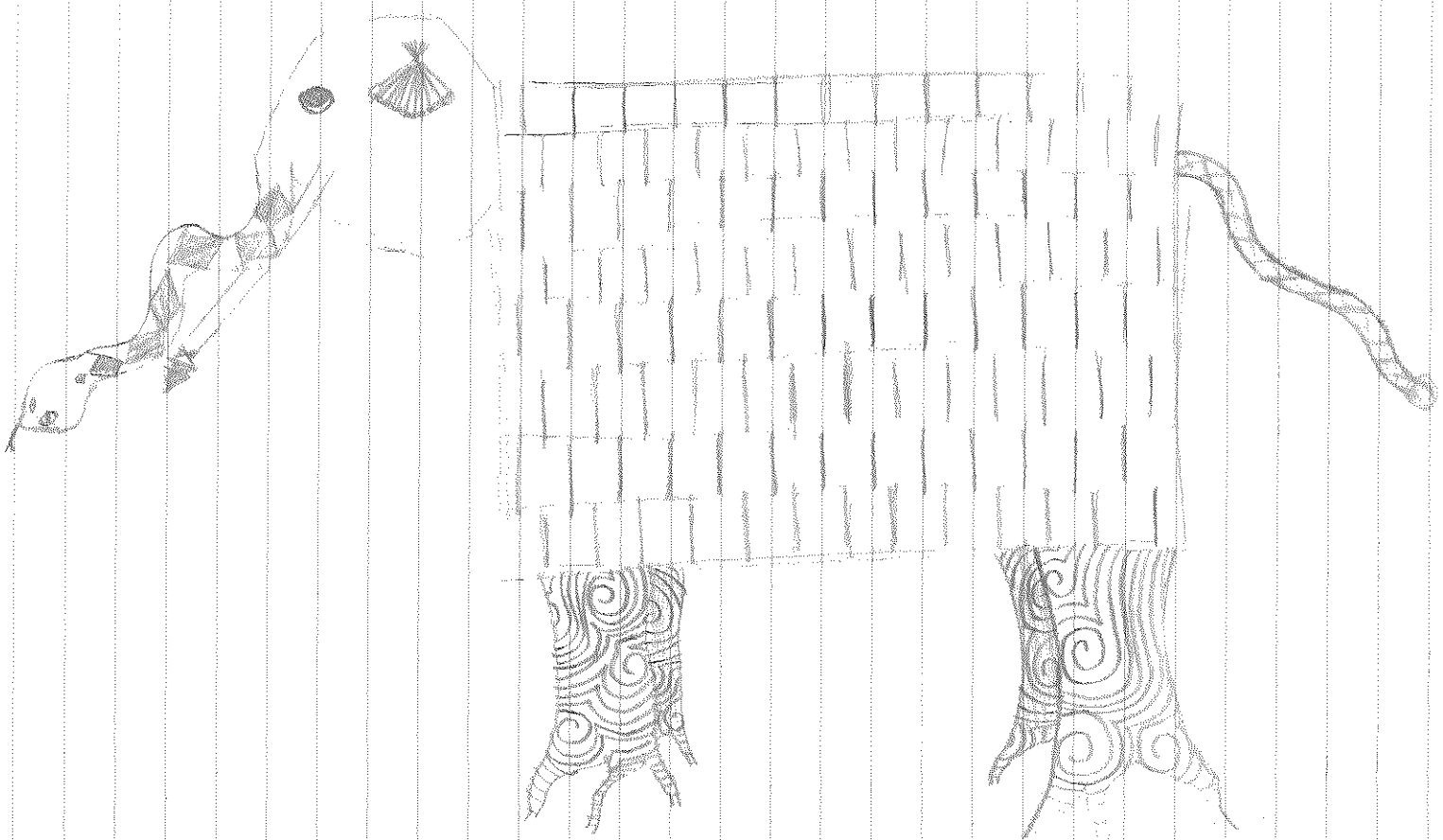The Elephant According to Blind Men